



ANNUAL REPORT for 1947

*Booker T. Washington
Community Hospital Ass'n, Inc.*

132 - 134 West Kinney Street
Newark, New Jersey

Member of Welfare Federation of Newark

BOARD OF TRUSTEES

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THOUGHT AND ENLIGHTENMENT

The motto of the idealistic Community Hospital is: from each, according to his means; to each, according to his needs; *never complacent*, always *self-critical*, as it strives constantly to relieve misery, to light up the dark places of ignorance and credulity, to grow better day by day, not by faith alone, but by faith re-enforced by intelligent work.

Fully approved by the American College of Surgeons... Member of the American Hospital Association... Member of National Hospital Association... Member of the New Jersey Hospital Association... Member of Welfare Federation of Newark... Member of Hospital Council.



The Laboratory is an indispensable department of any hospital. It is one of the important axis upon which a hospital revolves. Our Laboratory performed 3,134 examinations during the year.

Mr. James Franklin, R.T., rendered services to both in-patients and out-patients.

REPORT OF THE PRESIDENT

Greetings to all.

The year of 1947 was a trying one for nearly all hospitals throughout the United States and Canada. I have read of only one hospital in the state of New Jersey that ended the year 1947 with a profit. The high cost of services and supplies have increased daily with rates for services remaining static. Our hospital has not survived unscathed.

Our greatest handicap was lack of finance. Had we had even sufficient assurance of this one item, we could have concentrated on the other vital matters that need attention to properly operate our hospital.

We have been blessed with a good corps of competent doctors, nurses and other personnel, who have given most generously of themselves to see that patients entrusted to our care have been properly provided for.

Though our operating budget for the year neared the \$50,000 mark, our deficit increased and in the course of several years has reached the appalling figure of nearly \$25,000.

We operate with a minimum of personnel and overhead expenses. The real need is for a larger daily patient census. Thus, with the aid received from the Community Chest, Memberships and other donations, we would be able to meet our operating budget and provide for maintenance and increased facilities.

Few have been the burden bearers. This number must be increased if our institution is to survive. The public relations program begun, together with the efforts of community leaders to raise \$25,000, should help considerably.

Mr. Romeo C. Gibbs, who replaced Mr. James H. Lewis, as our Administrator, has done an excellent job under very trying circumstances, chief among these being lack of finance. Public relations and fund raising projects have consumed much of his time. We have been very fortunate to have had these two men as our executives. They plunged into their task with enthusiasm, work and sincere determination to make a success of it. Mr. Gibbs has been accepted by Columbia University in pursuit of the M. S. Degree in Hospital Administration and will enter the 1948-49 class which will commence in September. This study should be very helpful to him and very profitable to our institution. We are deeply grateful to our executive and his corps of

workers for their unselfish and untiring efforts to keep our hospital Class "A". We are grateful to our doctors, nurses and other personnel, also, for the splendid part they have played. To them, I would suggest that in order to approach nearer to our goal of efficiency, each one apply himself unreservedly to his task, displaying finer teamwork and practice greater loyalty.

Loyalty! Loyalty! Loyalty!

This attribute is something that is woefully lacking in our group. Let us get together and pray, think, and act to make Community the sunshine spot in our lives.

Finally, in passing, may I urge the officers, board of trustees, doctors, employees, membership of our association and friends to develop a spirit of greater loyalty to our hospital, and back it up with action, the efforts of the community spirited citizens that are striving to raise \$25,000 to help keep our hospital alive and effectual.

I urge you to patronize your hospital and urge others to do so. Our record is one for our people to be proud of. All cases sent to our hospital receive expert attention and care. By increasing our patient load, we will reduce the amount for outside financial aid, and our institution will be rendering a greater service to our community. Use our clinical facilities. They are there for your use, and are competently directed by doctors who are experts in their field.

This work of helping to administer to the sick is a grand work. It brings out the best that is in one. It places him in contact with the best in the community. It lifts one up, when he realizes he is doing his best to help those who are less able to help themselves. I appeal to any who have a sincere desire to follow this work, to enlist your services in helping this worthy endeavor. It is a wonderful opportunity for real human service.

May I thank each and every one who has contributed in any way to aid in this worthy cause. I do not mention names of individuals or organizations, for fear that I may leave some out, thus hindering the cause. I say to you as the Scripture says, "I will repay saith the Lord".

Respectfully submitted,

GEORGE D. CORRIS, *President.*

December 31, 1947.

MEDICAL AND SURGICAL STAFF

E. P. Ghee, M.D., F.A.C.S., *President*
A. E. Bythwood, M.D., F.A.C.S., *Vice President*
P. E. Gear, M.D., *Secretary*
John Alexander, M.D., *Treasurer*

SURGERY

E. P. Ghee, M.D., F.A.C.S., *Chief*

Attending

A. E. Bythwood, M.D., F.A.C.S.
C. M. Jones, M.D., F.A.C.S.
H. F. Ingr, M.D.
R. A. Johnson, M.D.
A. E. Lynch, M.D.
R. W. Buckner, M.D.
J. C. Carr, M.D.
Theodore Ingr, M.D.
P. E. Gear, M.D.
A. A. Phillips, M.D.
Samuel Goldstein, M.D.
R. J. Jenkins, M.D.

MEDICINE

L. G. Brown, M.D., *Chief*

Attending

J. O. Hill, M.D.
C. O. Hilton, M.D.
William Zimmer, M.D.
John Alexander, M.D.

OBSTETRICS

C. A. Braun, M.D., *Chief*

Attending

J. P. Moore, M.D.
R. J. Jenkins, M.D.
H. J. Bachul, M.D.
G. L. Cooper, M.D.
Elbert Pagur, M.D.

EYE

William H. Brown, M.D., *Chief*

B. C. Isaac, M.D.

EAR, NOSE, THROAT

C. M. Harris, M.D., *Chief*

A. E. Lynch, M.D.

UROLOGY

R. E. Fallhove, M.D.
A. A. Phillips, M.D.

ANESTHESIA

R. W. H. Buckner, M.D., *Chief*

R. J. Jenkins, M.D.
J. P. Moore, M.D.
R. M. Coleman, M.D.

PEDIATRICS

Clarence Junifer, M.D.
J. Proctor, M.D.
T. R. Ingr, M.D.

PSYCHIATRY

Merton D. Stern, M.D., *Chief*

Herbert Bachm, M.D.

ROENTGENOLOGY

Peter Gianquinto, M.D.

PATHOLOGY

Asher Yaguda, M.D.

ORTHOPAEDICS

Sidney B. Kross, M.D., *Chief*

Walter T. Darden, M.D.

COURTESY STAFF

W. L. Castle, M.D.
L. A. Dallen, M.D.
H. J. Burnett, M.D.
D. W. O. Holmes, M.D.
Louis Hilton, M.D.
W. H. Washington, M.D.
T. L. Dulaney, M.D.
R. A. Lacaille, M.D.
F. F. Thompson, M.D.
Louis King, M.D.
A. C. Tharabill, M.D.
Harold A. Scott, M.D.
E. Mac McCarrall, M.D.
Eugene Sims, M.D.
W. W. Wolfe, M.D.
J. Francis Johnson, M.D.
A. K. Andrews, M.D.
W. Cockburn, M.D.
Spurgeon Sparks, M.D.
W. E. Anderson, M.D.
W. Longshore, M.D.
H. Whigham, M.D.

CONSULTANT STAFF

E. Burke, M.D.
H. Canando, M.D.
M. Davis, M.D.
A. Del Maynard, M.D.
C. Reiskins, M.D.
L. Wright, M.D.
L. Minard, M.D.
R. H. Differharh, M.D.
E. Hawkes, M.D.
J. A. Kenney, M.D.
P. Murray, M.D.
E. Sprague, M.D.
Herbert Greenfield, M.D.

EXECUTIVE STAFF

Administrator, Romeo C. Gibbs, B.S.C.

Supervisor of Nurses, Clara T. Pittman, R.N.

Secretary to Administrator, A. Lois Jones

Admitting Officer, Mary A. Mosby

Bookkeeper-Cashier, Ruby T. Murphy

Supervisor of Clinics, Margaret Little, R.N.

Dietitian, Ruby Ann Whittle

Housekeeper, Clara T. Pittman, R.N.

Operating Room Supervisor, Olivia Alston, R.N.

X-Ray and Laboratory Technician, James Franklin, R.T.

Record Librarian, Margaret Little, R.N.



Cashier and Information



Treating an Orthopedic Case



Public Relations and Admissions

REPORT OF THE ADMINISTRATOR

With the closing of the fiscal year, December 31, 1947, the beginning of a new era for the Community Hospital was marked. Seemingly this year more than ever before, Newark and its environs joined together in support of the Hospital's Program. This type of activity tended to exert a peculiar influence and revive a desired hope. In the face of the many difficulties that must be shackled, even the resemblance of a hope can be more than cherished.

During 1947 there were 684 patients treated against 642 in 1946, an increase of 42 patients over the previous year.

Of the 148 live births during the year two sets of twins were included. A great ray of hope and encouragement is manifest among our staff and personnel, when we take cognizance that many mothers who have delivered here constantly return.

247 major and minor operations were performed by our surgeons during the year. This conclusively shows that the general public is becoming more conscious of the ever increasing technology in Medical and Surgical skill.

On the fourth Monday in each month the Medical staff meets, at which time an audit is made of the professional services rendered to the patients.

THE DIETARY DEPARTMENT

The Dietary Department faced a very difficult year by virtue of the high cost of foods. Mostly every one is fully aware of the fact that prices are higher than at any time since World War I. However, under the direction of a trained dietitian 33,307 well planned meals were served to our patients and personnel, at an average cost of 32 cents per meal as against 16 cents in 1946. This in itself can give you an idea of the sharp trends in rising costs.

NURSING DEPARTMENT

We must give due credit for the tireless hours and loyalty displayed by our Nursing Staff. Any time they have been called upon they have responded to the task. In the immediate future their relative importance will be greatly magnified.

X-RAY AND LABORATORY DEPARTMENT

Our Laboratory and X-Ray Department was handicapped to a great extent by the resignation of our Technician who relinquished this post to pursue further studies. However, through the generosity of Mr. Edward Staats and Mr. James Thompson, who so graciously volunteered their services we were able to function until we were able to secure another full time trained technician. At the present time this department is well organized and fitted for any services.

OUT-PATIENT DEPARTMENT

This department was reactivated on a more elaborate basis than ever in the history of the Institution. The official opening was held Monday,

October 6, 1947, at which time throngs of visitors gathered and viewed the scenery.

There are ten (10) active clinics now in progress, and almost daily, we can see this department picking up a greater momentum of growth.

ACCOMPLISHMENTS FOR 1947

One of the most feasible ways to measure progress is by accomplishments. There is no such thing as remaining constant. You either retrogress or progress. For the benefit of those who are deeply concerned whatever aspect we are confronted with should be divulged.

OUR ACCOMPLISHMENTS WERE:

1. Although the financial strain in small institutions is terrific, we were successful in doing the heretofore impossible, by keeping our salaried employees contented.
2. The establishment of our various Clinics to administer adequately to the health of the Community.
3. The decoration and electrifying of a new sign, depicting the various visiting hours and clinical visits.
4. The front of the Administration Building, the downstairs Reception Room, the Stairways, Hallways as well as the Private Patient rooms in the Main Hospital Building were painted and washed, and a spray gun purchased and used to paint the beds, chairs and to aluminum the radiators.
5. All available space that was lying dormant or unused for the past several years has been thoroughly cleaned, renovated and put to use.
6. General maintenance was done.
7. The Hospital is enjoying a better public relations program than has ever been recorded by the institution. All local papers carry our pictures, news and appeals. We were even able to carry on a public relations program with the Amsterdam News in New York City and also the Philadelphia Tribune of Philadelphia, Pennsylvania. In some of these papers we have even been front page attraction.
8. The general morale and attitude of the personnel has been renewed.

May I offer my profound and eternal gratitude to the Board of Trustees for the splendid cooperation given in the execution of this program. I am also deeply indebted to the various auxiliaries, donors and participants who helped in this gigantic struggle.

An unusual amount of praise is extended to the press, both daily and weekly, for joining in unison for the benefit and support of mankind. May we have a better and closer relationship on down through the years.

ROMEO C. GIBBS, *Administrator*

December 31, 1947.

FINANCIAL REPORT

January 1, 1947 to December 31, 1947

OPERATING INCOME:

Board and Professional Services:

Private, Semi-Private, Ward	\$30,997.00
Newark City Hospital	1,720.00
Maternal Welfare—EMHC	1,560.00
Government—VA	235.00
Clinic	46.00
Operating Room Fees	97.00
X-Ray Services	888.50
Laboratory	52.75
Other Income	127.00

GROSS OPERATING INCOME \$35,743.25

Deductions:

Courtesy Allowances	\$ 20.00
Newark City Hospital	574.00
EMHC	1,070.34
Veterans Administration	1.23
Bad Debts (Estimate 10%)	3,160.00
	\$ 4,765.57

NET OPERATING INCOME \$30,977.68

OPERATING EXPENSE:

Administrative	\$ 9,350.23
Medical and Surgical	2,894.14
X-Ray	1,006.75
Laboratory	1,526.16
Nursing Service	12,793.37
Housekeeping	2,131.42
Laundry	2,865.77
Dietary	8,206.45
Maintenance and Repair	1,690.57
Plant Operation	1,960.68
TOTAL OPERATING EXPENSES	\$44,483.44

Operating Deficit \$13,505.76

NON-OPERATING INCOME:

Welfare Federation of Newark	\$ 4,382.22
Memberships	5,359.95
Donations	3,304.82
Other	93.77

TOTAL OTHER INCOME \$13,030.76

NON-OPERATING EXPENSES:

Depreciation on Building and Equipment	\$ 3,077.67
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EXCESS OF NON-OPERATING INCOME \$ 9,953.09

NET DEFICIT FOR YEAR \$ 3,554.67

Loans and Salaries Covering Previous Deficits \$14,122.16

PRESENT GROSS DEFICIT \$17,676.83

AUXILIARIES OF THE COMMUNITY HOSPITAL

The Auxiliaries of the Community Hospital were organized for the purpose of working with the hospital in trying to make it the institution worthy of this Community.

JUNIOR AUXILIARY

Floris Rhodes Hackney, *President*
Doris Lewis, *Vice President*
Eddie Brest, *Secretary*
Mattie Jackson, *Corresponding Sec.*
Gladye Hargrave, *Treasurer*
Leslie Jeffries, *Chaplain*

Alma Bryant
Evelyn Inge
Bernice Irvin
Delores Jones
Lois Jones
Sallie Kennedy
Beatrice Lockhart
Bernice Maxwell
Evelyn Miller
Martha McCoy
Lucille Nicholson
Dorothy Roberts
Clara Spearman
Dorothy Taylor

HONORARY MEMBERS

Bessie Fikes Donahoe
Bernice Lett Franklin

COMMUNITY GARDEN

Mrs. S. A. Carlett, *Chairman*
Miss Ruthie Graham, *Secretary*
Mrs. Lena Lewis, *Asst. Sec.*
Mrs. Dora Whittle, *Treasurer*

Mrs. Inez Tracy
Mrs. Louise Robinson
Mrs. Josephine Thornton
Mrs. Lucetta Searcy
Henry Manning
Mrs. Alferetta Jackson
Mrs. Mary Gettier
Mrs. Eva Sample
Mrs. Mabelle Blackwell
Mrs. Lena Bolding
Miss Louise David
Mrs. Ethel Major
Mrs. Katherine Sales
Mrs. Hattie Mason
Mrs. D. Nance
Mrs. Mary Payne
Mrs. Willie Starns
Mrs. Dorothy L. Taylor

Mrs. Ida Woods
George Corrin
Mrs. C. Warren
Miss Georgetta Johnson
Mrs. Virginia Deeks
Mrs. Mary Duval
Mrs. B. Randolph
Miss Helen Jackson
Mrs. Hattie Bennett
Mrs. Lattie Lopez
Mrs. George Holt
Rev. E. S. Lamar
Mrs. Daisy Ward
Mrs. Ludi Griffin
Mrs. Grace Goodwine
Mrs. Rosamond Morrow
Mrs. Lucy Campion
Miss Missouri Welch
Mrs. Zelle Prince
Mrs. Ruth Frye
Mrs. Blondine Bruce
Robert Russ
Ramon Gibbs

WOMEN'S AUXILIARY

Mrs. Alferetta Jackson, *President*
Mrs. Essie Jones, *Vice President*
Mrs. Anna Jones, *Cov. Secretary*
Mrs. Rebecca Green, *Treasurer*
Mrs. Lillie Fawler, *Recording Secretary*
Mrs. Francis James, *Chaplain*
Mrs. Anna Smith, *Chmn. Program Com.*
Mrs. Callie Culbert
Mrs. Zermenia Henderson
Mrs. Natalie Johnson
Mrs. Hazel Byrns
Mrs. Florence Jones
Mrs. Isetta B. Pinkman
Miss Bernice Green
Mrs. Grace Goodwine
Mrs. Gussie Monroe
Mrs. Irene Ridger
Mrs. Malissa White
Mrs. Mary Shirley

HELPING HAND CLUB

A. A. Andrews, *President*
Miss Bernie Green, *Vice President*
Mrs. Edith Holt, *Corr. Secy.*
Miss Gladys Hargrave, *Recording Secy.*
R. C. Gibbs, *Financial Secretary*
Mrs. Elwena MacDonald, *Treasurer*
Reverend James MacDonald, *Chaplain*
Mrs. Lois Jones
Miss Nannie Shephard
Mrs. Effretta Jackson
Mrs. Euralice Reeves
Mrs. Lillian Miller
Theodore Lyle
T. W. Dumbley
Dr. J. J. Williams
George Holt
Mrs. LeRoy Johnson
LeRoy Johnson

NEW JERSEY HOSPITALITY COMMITTEE

Pauline Hector, *Chairman*
Mrs. Claude Becker, *Vice Chairman*
Mrs. Chauncey Millett, *Secretary*
Mrs. Irene Powell, *Financial Secretary*

EMERGENCY CIVIC CLUB

Mrs. Edna Dasher, *President*
Mrs. Emma Carter, *Vice President*
Mrs. Melbie Williams, *Secretary*
Mrs. Isabelle Sauls, *Asst. Secretary*
Mrs. Blanche Crowder, *Treasurer*
Mrs. Lillian Edmond, *Business Mgr.*
Mrs. Johnnie Love
Mrs. Viola Covan
Mrs. Virginia Waddelton
Mrs. Elizabeth Mallard
Mrs. Arlene Ellison
Mrs. Lulu M. Jones

COMMUNITY GIRLS

Mrs. Mary Getter, *President*
Mrs. Lena Bolden, *Vice President*
Mrs. Catherine Sales, *Secretary*
Mrs. Anna Mae Jones, *Treasurer*
Mrs. Mabel Moses
Mrs. Josephine Thornton

COMMUNITY BETTERMENT CLUB

Red Bank Unit

Mrs. Ethel Mae Brandon, *President*
Mrs. Ralph Smith, *Secretary*
Mrs. James W. Parker, *Treasurer*

FELLOWSHIP CLUB

Mrs. Georgianna Hendricks, *President*
Mrs. Janet Dandridge, *Vice President*
Mrs. Emily Watson, *Cor. Secretary*
Mrs. Vera Burnett, *Recording Secy.*
Mrs. Mary Anderson, *Treasurer*
Mrs. Elise Brown, *Asst. Treasurer*
Mrs. Sarah Claiborne
Mrs. Joanna Graves
Mrs. Mattie Gurnes
Mrs. Beatrice Haskell
Mrs. Esther Hardy
Mrs. Vera Parker
Mrs. Williamena Simms
Mrs. Lillian Thomas
Mrs. Helen Tonic
Mrs. Dorothy Walton
Mrs. Mary Waters
Mrs. Nellie Wilkins
Mrs. Pearl Woot

WIVES OF THE PHYSICIANS OF THE STAFF OF COMMUNITY HOSPITAL

Organized by Mrs. J. J. Williams

Mrs. C. M. Jones, *Chairman*
Mrs. R. M. Coleman
Mrs. P. E. Gear
Mrs. W. L. Cassin
Mrs. J. P. Moore
Mrs. R. C. Isaac
Mrs. H. F. Ingr
Mrs. R. J. Barnett
Mrs. A. E. G. Lynch

LES NOUVELLES FEMMES

Mrs. Sue Nelson, *President*
Mrs. Beatrice Adams, *Vice President*
Mrs. Gertrude Bailey, *Recording Secy.*
Mrs. Ollie Rantress, *Financial Secy.*
Mrs. Beatrice Staten, *Treasurer*
Mrs. Mary Maybin
Mrs. Hazel Kent
Mrs. Elizabeth Pettigrew
Mrs. Thelma Wright
Mrs. Mary Whittle
Mrs. Doris Sydney
Miss Gladys March

HEALTH UNIT NUMBER 1

Mrs. Susie McGriff, *President*
Miss Eva Williams, *Treasurer*
Mrs. Dora Beauford, *Secretary*